

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**GENERAL FUND**

**DEPARTMENT OF THE CHIEF EXECUTIVE**

**C1 Priority Works - £500,000**

**17/18 - £0**

**18/19 - £0**

**19/20 - £0**

**20/21 - £500,000**

This scheme is to ensure a £500,000 budget in this area is available for the start of each financial year to deal with any priority works that may arise during the year.

*This scheme is to be funded from corporate borrowing after utilising any unspent budget from this scheme from the previous financial year.*

**C2 Replacement of the Boiler at Southend Crematorium - £130,000**

**17/18 - £130,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to ensure the Crematorium can continue to abate mercury at 100% in keeping with Government requirements.

*This scheme is to be funded from corporate borrowing.*

**Sub-Total Department of the Chief Executive**

**£630,000**

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**DEPARTMENT FOR PEOPLE**

**C3 Secondary School Expansion Programme - £20,000,000**

**17/18 - £0**

**18/19 - £7,996,000**

**19/20 - £8,579,000**

**20/21 - £3,425,000**

This scheme is to expand the secondary schools within Southend to ensure that all pupils can access a school place where requested in line with the recent primary expansion programme. This is to enable the Council to meet its statutory duty to supply sufficient school places.

*This scheme is to be funded by an estimated £10,000,000 from Government grant (subject to final Government capital funding announcements) with the remainder from corporate borrowing.*

**C4 School Refurbishment Programme - £1,000,000**

**17/18 - £1,000,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to undertake higher cost condition projects at our maintained schools where the schools do not have the income to fund the works. These works are to prevent the deterioration of the Council's school building stock and to ensure they remain fit for purpose.

*This scheme is to be funded from Government grant.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C5 Re-development of Delaware, Priory and Viking - £9,500,000**

**17/18 - £300,000**

**18/19 - £2,900,000**

**19/20 - £6,300,000**

**20/21 - £0**

This scheme is for the re-development of Priory and Delaware Residential Care homes and the Viking Day Centre for people with a learning disability. In order for the Council to proceed with the preferred option it would need to enter into procurement contracts for design and build and new facilities.

This scheme is in addition to the £2,052,000 budget already in the approved capital programme funded from corporate borrowing. The level of capital investment is likely to be around £11.5 million but the exact level of investment would be determined ultimately through the market testing of the procurement.

*This scheme is to be funded by £2,000,000 of capital receipts generated through the sale of surplus sites, with the remainder funded by corporate borrowing. The full financing costs of the borrowing will be met from a leasing cost for the new buildings paid for by the new Adult Social Care Local Authority Trading Company.*

**Sub-Total Department for People**

**£30,500,000**

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**DEPARTMENT FOR PLACE**

**A – CORE ICT INFRASTRUCTURE - £1,160,000**

**C6 ICT - Central Government IT Security Compliance - £150,000**

**17/18 - £75,000**

**18/19 - £75,000**

**19/20 - £0**

**20/21 - £0**

This scheme is to create additional security and to procure products that keep the Council's business architecture up to date with Public Services Network (PSN) compliance and legislation. The scheme is to include full versions of the latest security software and techniques to provide adequate protection against Cyber Security, Ransomware and Data-Loss attack.

*This scheme is to be funded from corporate borrowing.*

**C7 ICT - Core Application and Database Migration - £75,000**

**17/18 - £75,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to support the migration of core corporate applications and their databases to the newly built ICT infrastructure (which includes computers, storage and networks). If existing applications are not migrated they will not benefit from the speed the new infrastructure affords and the older infrastructure will become increasingly more expensive.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C8 ICT – Enterprise Agreement - £640,000**

**17/18 - £80,000**

**18/19 - £280,000**

**19/20 - £280,000**

**20/21 - £0**

This is an increase the existing Enterprise Agreement scheme and is to renew the Council's desktop operating and office systems as the Council is currently two versions behind on Windows 7. Features like Windows 10 and Office 2016 will require further licensing commitments alongside other collaboration components. The scheme is to prepare for the end of support of current arrangements for desktop and office services in January 2020. Currently there is an annual provision for this scheme which needs increasing from £200,000 p.a. to £280,000 p.a. and to continue into years 18/19 onwards.

*This scheme is to be funded from corporate borrowing.*

**C9 ICT - Southend Network Monitoring Equipment - £60,000**

**17/18 - £40,000**

**18/19 - £20,000**

**19/20 - £0**

**20/21 - £0**

This scheme is enable live views of the new Council Giga-bit Network including the Data Centre, Tickfield and potentially a new Intelligence Hub. Increased reliance on the Council's borough-wide network in a Digital City will require proactive software to monitor faults before serious failure occurs. Not doing this will mean potential loss of school business, unacceptable network outages at Council buildings across the Borough and loss of reputation going forward as we increase reliance on automation of Council services.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C10 ICT - Upgrade of Capacity of Internet - £150,000**

**17/18 - £150,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to upgrade the capacity of the Council's internet provision, its libraries and the schools which sign up to the 1 gig Dark Fibre infrastructure offering. Now that the network providing connectivity to the Council's site and most schools in the Borough has been upgraded to 1 gig by City Fibre there is an associated need to upgrade the internet link from our Internet Service Provider (ISP). It is estimated that £50,000 of additional one-off revenue budget would be needed in 2017/18, which is accounted for in the Council's budget.

*This scheme is to be funded from corporate borrowing.*

**C11 ICT - Mobile Working and Enterprise Mobility - £85,000**

**17/18 - £85,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to purchase new remote mobility software to allow working from home and in the borough securely and with increased staff uptake (including using older previously incompatible applications). It includes the installation of new technology for accessing apps on more devices remotely and compliance with Government standards around security.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**B – CORPORATE ICT BUSINESS TRANSFORMATION - £700,000**

**C12 ICT - Phones Migration and Re-Tender - £80,000**

**17/18 - £80,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to transition the Council to mobile or soft phone telephony and release back office desktop phones for the majority of staff. This will aid mobile working and home working in line with the digital culture of a 21<sup>st</sup> Century workforce.

*This scheme is to be funded from corporate borrowing.*

**C13 ICT - Digitally Enable the Council Offices - £120,000**

**17/18 - £80,000**

**18/19 - £40,000**

**19/20 - £0**

**20/21 - £0**

This scheme is to digitally enable the Council Offices for conferencing, collaboration and paperless meetings in line with the needs of the 21<sup>st</sup> Century Public Servant. The scheme will include the installation of conferencing equipment on each floor in Civic 1 and the installation of wall mounted screens in meeting rooms for sharing information on-screen.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C14 ICT - Delivery of Phase 1 of “Smart City Journey” - £500,000**

**17/18 - £0**

**18/19 - £500,000**

**19/20 - £0**

**20/21 - £0**

This scheme is to deliver Phase 1 of the ambitions contained in the Council’s “Smart City Journey” which identifies both immediate and longer term opportunities for the Borough. The aims of Phase 1 are to provide:

- an Intelligence Hub/Centralised Control Room for Council/Borough;
- the provision of a data warehouse;
- the progression of a number of “Smart” pilots (proof of concept)
- the provision of an Open Data solution.

*This scheme is to be funded from corporate borrowing.*

**C – DEPARTMENTAL ICT BUSINESS TRANSFORMATION - £635,000**

**C15 ICT - Upgrade of Enterprise Resource Planning (ERP) system - £75,000**

**17/18 - £75,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to upgrade the Unit4 ERP system to ‘Business World On!’ to support the Council’s payroll, procurement and general ledger requirements. Without the upgrade the system would ultimately become out of supported versions resulting in failed PSN status and development of the system would stagnate.

*This scheme is to be funded from the Agresso reserve.*



**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C16 ICT – Childrens and Adult Social Care – Development of the Liquid Logic Case Management System - £560,000**

**17/18 - £300,000**

**18/19 - £260,000**

**19/20 - £0**

**20/21 - £0**

This scheme is to invest in the additional modules of the newly acquired Liquidlogic Care Management System in Adults and Children's' Social Care, to further empower individuals, partners and social care front line staff as well as support social care finance staff by improving processes. The aim is to maximise the potential of the system, which will support a whole system transformational approach to change and include community groups, health and social care. It is estimated that £50,000 of additional revenue budget would be needed for support and maintenance and hosting, which will be funded by the People Department's existing budget. This scheme is in addition to the £2,035,000 budget already in the approved capital programme, funded from corporate borrowing.

*This scheme is to be funded from corporate borrowing.*

**D – OTHER PLACE SCHEMES - £39,150,000**

**C17 Travel Centre – Bus Service Provision in the Town Centre - £50,000**

**17/18 - £50,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is for door replacement and security improvements at the travel centre.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C18 Wheeled Sports Facility Central Southend Area - £250,000**

**17/18 - £0**

**18/19 - £25,000**

**19/20 - £225,000**

**20/21 - £0**

This scheme is to provide a concrete surfaced wheeled sports facility within the central Southend area to cater for users of varied ages and skill levels. This is to reduce the perceived nuisance of skaters and other wheeled sports activities in the town centre by providing a dedicated facility for this type of activity in the central area. The cost of the facility will depend on the location and the size of the facility.

*This scheme is to be funded from corporate borrowing.*

**C19 Resort Assets - £50,000**

**17/18 - £50,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to provide commercial space in the form of 'beach hut' buildings on Southend Pier, rickshaw type bikes for the visitor offer and a shelter on City Beach. Adding to the visitor experience and income opportunities the Pier would host two commercial 'huts' offering goods and services throughout the season along with a small fleet of rickshaws to provide transport options. The other element is a contemporary shelter to offer summer shade and rain protection on City beach responding to business and visitor requests.

*This scheme is to be funded from the capital reserve.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C20 Southend Pier – Pier Pavilion Platform Detailed Design (Gateway Review One) - £250,000**

**17/18 - £125,000**

**18/19 - £125,000**

**19/20 - £0**

**20/21 - £0**

This scheme is to progress a preferred option for developing the Pavilion Deck of the Pier including detailed design and submission of planning and listed building consents. The Pavilion Deck offers the greatest potential to develop income generating uses on the pier and should the project not be progressed the Pavilion Deck will continue to be an underused asset.

Should the Pavilion Deck not be developed this Gateway Review could no longer be deemed capital and would need to be charged to revenue.

*This scheme is to be funded from corporate borrowing.*

**C21 Southend Pier – Bearing Refurbishment - £1,000,000**

**17/18 - £500,000**

**18/19 - £500,000**

**19/20 - £0**

**20/21 - £0**

This scheme is to undertake a planned programme of works of bearing refurbishment along gridlines 3 and 4 in order to clean and un-seize pile caps thereby reducing the risk of future pile cap failures. This is to address issues identified in the 'Southend Pier – Assessment of Pile Cap Fractures Interim Report – September 2016'.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C22 Southend Pier – Timber Outer Pier Head - £8,000,000**

**17/18 - £500,000**

**18/19 - £5,000,000**

**19/20 - £2,500,000**

**20/21 - £0**

This scheme is to reconstruct the timber outer pier head as recommended following a structural review of the area. Following storm damage in 2015 sections of the lower timber deck were removed and a detailed examination has been undertaken of the exposed structure. This has identified a requirement to rebuild the area of the Pier Head due to its condition.

*This scheme is to be funded from corporate borrowing.*

**C23 Southend Pier – Structural Works - £500,000**

**17/18 - £0**

**18/19 - £0**

**19/20 - £0**

**20/21 - £500,000**

This scheme is to deliver a continuing planned approach to addressing the condition works identified within the 'Southend Pier – Specific Condition Survey May 2014' and subsequent surveys thereby reducing the requirement for urgent and/or reactive condition works. This scheme is in addition to the £4,196,000 budget already in the approved capital programme for the years 16/17 to 19/20, funded from corporate borrowing.

*This scheme is to be funded from corporate borrowing.*

**C24 Southend Pier – Prince George Extension (Phase Two) - £1,500,000**

**17/18 - £0**

**18/19 - £750,000**

**19/20 - £750,000**

**20/21 - £0**

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

This scheme is to complete essential structural reinforcement works to the Prince George Extension of the pier. This is in addition to the £1,176,000 budget already in the approved capital programme, funded from corporate borrowing. Detailed investigations have identified that this funding will only enable elements of the deterioration of the Prince George Extension to be addressed. This work is being focussed on the area beneath the RNLI Lifeboat Station and the area immediately adjacent to the Pier Head.

*This scheme is to be funded from corporate borrowing.*

**C25 Southend Pier – Pier Entrance Enhancement - £300,000**

**17/18 - £250,000**

**18/19 - £50,000**

**19/20 - £0**

**20/21 - £0**

This is a scheme to reconfigure the Western side of the Pier Entrance. The scheme sees the re-occupation by the Council of the area currently used as an amusement arcade to enable the whole Pier Entrance area to be re-configured to create a much more welcoming space for visitors which also presents opportunities for visitor information, displays and small events to be held. The scheme will also deliver an area for refreshments which can be used by the public and in particular, visitors waiting for pier trains.

*This scheme is to be funded from corporate borrowing.*

**Further New Investment in Southend Pier:**

Year:	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>	<b>20/21</b>	<b>Total</b>
Amount (£):	1,375,000	6,425,000	3,250,000	500,000	11,550,000

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C26 Energy Projects - £250,000**

**17/18 - £125,000**

**18/19 - £125,000**

**19/20 - £0**

**20/21 - £0**

This scheme is for feasibility studies to investigate and demonstrate the opportunity for income generation, expenditure savings and to demonstrate the benefits of the following:

- Tidal and wave energy generation on the pier. Separate studies would be needed as tidal energy is more advanced than wave energy at present and are separate industries, although connected by both using the power of the sea. The deployment of both tidal and wave will be subject to a constraint that no additional load is to be placed on the Pier with devices generally tethered to the sea bed rather than the pier;
- Drainage sensors - to investigate, trial and install sensors in drains, gullies and sustainable drainage systems owned by the Council and Anglian Water to learn what happens with water flows to determine the most economic way to manage excess water events and to reduce surface water flooding. An element of this will be funded by Anglian Water;
- Solar PV and battery energy - to install solar PV panels on the roofs and/or batteries in selected buildings operated by the Council and others where the life of the building is likely to be more than 25 years.

*This scheme is to be funded from the capital reserve with an element to be funded from third party contributions.*

**C27 CCTV Equipment Renewal - £420,000**

**17/18 - £420,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

This scheme is to upgrade the Council's CCTV system to support the Southend Community Safety Partnership, cover crime and disorder hotspots and assist the police to respond to and investigate incidents. This project is to replace 92 analogue CCTV cameras with modern digital units and to reinstall one further camera. In addition the scheme will include up to 20 dark fibre cables to enable connectivity to the existing camera network and potential future growth.

*This scheme is to be funded from corporate borrowing.*

**C28 Improved Car Park Signage and Guidance Systems - £485,000**

**17/18 - £275,000**

**18/19 - £185,000**

**19/20 - £25,000**

**20/21 - £0**

This scheme is to develop and improve the car park signage (including Variable Message Signs) for the whole Borough and to introduce new signage especially for other seafront car parks.

*This scheme is to be funded from corporate borrowing.*

**C29 Car Parking in the Town Centre and Central Seafront - £5,000,000**

**17/18 - £250,000**

**18/19 - £2,500,000**

**19/20 - £2,000,000**

**20/21 - £250,000**

This scheme is to review options and provide additional car park capacity at sites in the south of the Central Southend area.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C30 Improving Resilience of the Borough to Flooding from Extreme Weather Events - £250,000**

**17/18 - £250,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to reduce the effect of extreme rainfall on the Borough to provide resilience to changing weather patterns. This would deliver short term measures and plan for the medium and longer term. There would be a further bid next year to continue delivery of short term measures once the outcome of this work is known.

*This scheme is to be funded from corporate borrowing.*

**C31 Cliffs Pavilion – External Cladding- £320,000**

**17/18 - £320,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to replace the decaying mosaic tiles on the external wall of the building with cladding. The mosaic tiles have been in place since the Cliffs Pavilion was built in the mid-1960s and the bonding to the structural frame is failing, resulting in falling tiles. The work will not require any closure of the theatre but will require scaffolding around parts of the building and car parking and access requirements will need to be taken into consideration.

*This scheme is to be funded from corporate borrowing.*



**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C32 Chase Sports and Fitness Centre - Light Fitting Replacement - £70,000**

**17/18 - £70,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to upgrade and replace the light fittings in the main sports hall and upper gym. The condition survey carried out in April 2015 identified the lighting in the main sports hall as urgent and in need of immediate attention. The gym lighting was described as essential work required within one year to prevent further deterioration.

*This scheme is to be funded 29% from external contributions and 71% from corporate borrowing.*

**C33 Southend Cliffs - Replacement of Handrails - £45,000**

**17/18 - £45,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to replace handrails along the Cliffs area as they are in a poor state of repair. The cost of the project is for materials only and assumes installation by the grounds maintenance team, if an external contractor is used the cost will need to increase.

*This scheme is to be funded from the capital reserve.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C34 Southend Leisure and Tennis Centre - Building Management System (BMS) Control - £100,000**

**17/18 - £100,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is replace the current manual system which is not being used with an automatic system. Installing an automatic system will enable heating and cooling to operate in accordance with pre-programmed times when needed.

*This scheme is to be funded from corporate borrowing.*

**C35 Palace Theatre Boilers Replacement - £125,000**

**17/18 - £125,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to replace the current boilers The heating systems and boilers were identified as an issue in the Council's condition surveys, with a recommendation of replacement. The controls and control panel were also identified at this time as being in need of replacement at the same time as the boilers.

*This scheme is to be funded from corporate borrowing.*

**C36 Palace Theatre – Replacement of Asbestos Stage Safety Curtain - £100,000**

**17/18 - £25,000**

**18/19 - £75,000**

**19/20 - £0**

**20/21 - £0**

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

This scheme is to ensure that the fire safety curtain meets the appropriate health & safety standards. Listed building consent is required for this work.

*This scheme is to be funded from corporate borrowing.*

**C37 Replacement and Upgrade of Parks Furniture - £120,000**

**17/18 - £30,000**

**18/19 - £30,000**

**19/20 - £30,000**

**20/21 - £30,000**

This scheme is to provide an annual provision for the replacement of furniture at parks and open spaces across the borough including litterbins, dog bins, signage and fencing. The project will include a review of the style and number of waste receptacles used and the development of a signage strategy to be used in all public open spaces across the town. The reviews will lead the replacement of the inadequate parks furniture and fences currently in place with more appropriate and lower maintenance options.

*This scheme is to be funded from corporate borrowing.*

**C38 Sidmouth Park - Replacement of Play Equipment - £75,000**

**17/18 - £75,000**

**18/19 - £0**

**19/20 - £0**

**20/21 - £0**

This scheme is to replace the old play equipment which is nearing the end of its current life.

*This scheme is to be funded from corporate borrowing.*

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**C39 Airport Business Park – £19,890,000**

**17/18 – £10,440,000**

**18/19 - £9,450,000**

**19/20 - £0**

**20/21 - £0**

This scheme is to deliver a range of significant infrastructure interventions at the Airport Business Park.

Funding from the Local Growth Fund has been secured to deliver the outputs detailed in the business case.

*This scheme is to be funded 100% from Government grant.*

**Sub-Total Department for Place**

**£41,645,000**

**TOTAL CAPITAL SCHEMES - GENERAL FUND**

**£72,775,000**

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

**HOUSING REVENUE ACCOUNT**

**C40 HRA Future Programme – £6,200,000**

17/18 - £0

18/19 - £0

19/20 - £0

**20/21 – £6,200,000**

The investment relates to

- the continuance of completing the Decent Homes programme to bring the housing stock to decency levels;
- energy efficiency and health & safety works;

*This scheme is to be wholly funded through the HRA by the Major Repairs Allowance.*

<b><u>TOTAL CAPITAL SCHEMES – HOUSING REVENUE ACCOUNT</u></b>	<b><u>£6,200,000</u></b>
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**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

The annual profile of this total investment would be as follows;

Year	General Fund	Housing Revenue Account	Total
	£'000	£'000	£'000
2017/18	16,495	0	16,495
2018/19	30,886	0	30,886
2019/20	20,689	0	20,689
2020/21	4,705	6,200	10,905
<b>TOTAL</b>	<b>72,775</b>	<b>6,200</b>	<b>78,975</b>

The annual funding for this total investment would be as follows;

Year	General Fund Borrowing	General Fund Borrowing where financing costs to be met from savings/income generation	General Fund External Funding	General Fund Existing Funding <sup>(1)</sup>	Housing Revenue Account Self-Funded	Total
	£'000	£'000	£'000	£'000	£'000	£'000
2017/18	4,440	0	11,485	570	0	16,495
2018/19	14,413	1,200	13,473	1,800	0	30,886
2019/20	10,100	6,300	4,289	0	0	20,689
2020/21	2,992	0	1,713	0	6,200	10,905
<b>TOTAL</b>	<b>31,945</b>	<b>7,500</b>	<b>30,960</b>	<b>2,370</b>	<b>6,200</b>	<b>78,975</b>

Note 1- Capital receipts or revenue contributions to capital including from earmarked reserves

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

The funding by total cost of scheme would be as follows;

No.	Scheme name	General Fund Borrowing  £'000	General Fund Borrowing where financing costs to be met from savings/income generation £'000	General Fund External Funding  £'000	General Fund Existing Funding  £'000	Housing Revenue Account Self-Funded  £'000	Total  £'000
C1	Priority Works	500	0	0	0	0	500
C2	Replacement of the Boiler at Southend Crematorium	130	0	0	0	0	130
	<b>Department of the Chief Executive Total:</b>	<b>630</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>630</b>
C3	Secondary School Expansion Programme	10,000	0	10,000	0	0	20,000
C4	School Refurbishment Programme	0	0	1,000	0	0	1,000
C5	Re-development of Delaware, Priory and Viking	0	7,500	0	2,000	0	9,500
	<b>Department for People Total:</b>	<b>10,000</b>	<b>7,500</b>	<b>11,000</b>	<b>2,000</b>	<b>0</b>	<b>30,500</b>
C6	ICT - Central Government IT Security Compliance	150	0	0	0	0	150
C7	ICT - Core Application and Database Migration	75	0	0	0	0	75
C8	ICT – Enterprise Agreement	640	0	0	0	0	640
C9	ICT - Southend Network Monitoring Equipment	60	0	0	0	0	60

**CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS**  
**2017/18 to 2020/21**

No.	Scheme name	General Fund Borrowing  £'000	General Fund Borrowing where financing costs to be met from savings/income generation £'000	General Fund External Funding  £'000	General Fund Existing Funding  £'000	Housing Revenue Account Self-Funded  £'000	Total  £'000
C10	ICT - Upgrade of Capacity of Internet	150	0	0	0	0	150
C11	ICT - Mobile Working and Enterprise Mobility	85	0	0	0	0	85
	<b>A - Core ICT Infrastructure Total</b>	<b>1,160</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160</b>
C12	ICT - Phones Migration and Re-Tender	80	0	0	0	0	80
C13	ICT - Digitally Enable the Council Offices	120	0	0	0	0	120
C14	ICT - Delivery of Phase 1 of "Smart City Journey"	500	0	0	0	0	500
	<b>B - Corporate ICT Business Transformation Total</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>
C15	ICT - Upgrade of Enterprise Resource Planning (ERP) system	0	0	0	75	0	75
C16	ICT – Childrens and Adult Social Care – Development of the Liquid Logic Case Management System	560	0	0	0	0	560
	<b>C - Departmental ICT Business Transformation Total</b>	<b>560</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>635</b>



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		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
C17	Travel Centre – Bus Service Provision in the Town Centre	50	0	0	0	0	<b>50</b>
C18	Wheeled Sports Facility Central Southend Area	250	0	0	0	0	<b>250</b>
C19	Resort Assets	0	0	0	50	0	<b>50</b>
C20	Southend Pier – Pier Pavilion Platform Detailed Design (Gateway Review One)	250	0	0	0	0	<b>250</b>
C21	Southend Pier – Bearing Refurbishment	1,000	0	0	0	0	<b>1,000</b>
C22	Southend Pier – Timber Outer Pier Head	8,000	0	0	0	0	<b>8,000</b>
C23	Southend Pier – Structural Works	500	0	0	0	0	<b>500</b>
C24	Southend Pier – Prince George Extension (Phase Two)	1,500	0	0	0	0	<b>1,500</b>
C25	Southend Pier – Pier Entrance Enhancement	300	0	0	0	0	<b>300</b>
C26	Energy Projects	0	0	50	200	0	<b>250</b>
C27	CCTV Equipment Renewal	420	0	0	0	0	<b>420</b>

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		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
C28	Improved Car Park Signage and Guidance Systems	485	0	0	0	0	<b>485</b>
C29	Increasing Car Park Capacity in the Town Centre and Central Seafront	5,000	0	0	0	0	<b>5,000</b>
C30	Improving Resilience of the Borough to Flooding from Extreme Weather Events	250	0	0	0	0	<b>250</b>
C31	Cliffs Pavilion – External Cladding	320	0	0	0	0	<b>320</b>
C32	Chase Sports and Fitness Centre – Light Fitting Replacement	50	0	20	0	0	<b>70</b>
C33	Southend Cliffs: Replacement of Handrails	0	0	0	45	0	<b>45</b>
C34	Southend Leisure and Tennis Centre: Building Management System (BMS) Control	100	0	0	0	0	<b>100</b>
C35	Palace Theatre Boilers Replacement	125	0	0	0	0	<b>125</b>
C36	Palace Theatre – Replacement of Asbestos Stage Safety Curtain	100	0	0	0	0	<b>100</b>

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C37	Replacement and Upgrade of Parks Furniture	120	0	0	0	0	120
C38	Sidmouth Park: Replacement of Play Equipment	75	0	0	0	0	75
C39	Airport Business Park	0	0	19,890	0	0	19,890
	<b>D – Other Place Schemes Total</b>	<b>18,895</b>	<b>0</b>	<b>19,960</b>	<b>295</b>	<b>0</b>	<b>39,150</b>
	<b>Department for Place Total:</b>	<b>21,315</b>	<b>0</b>	<b>19,960</b>	<b>370</b>	<b>0</b>	<b>41,645</b>
	<b>General Fund Total:</b>	<b>31,945</b>	<b>7,500</b>	<b>30,960</b>	<b>2,370</b>	<b>0</b>	<b>72,775</b>
C40	HRA Future Programme	0	0	0	0	6,200	6,200
	<b>HRA Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,200</b>	<b>6,200</b>
	<b>TOTAL GF AND HRA</b>	<b>31,945</b>	<b>7,500</b>	<b>30,960</b>	<b>2,370</b>	<b>6,200</b>	<b>78,975</b>